



## **INDEPENDENT AUDITORS' REPORT ON FINANCIAL STATEMENTS**

To the Board of Governors  
**MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON**

### **Report on the audit of Financial Statements**

#### **Opinion**

We have audited the accompanying financial statements of **MANAGEMENT DEVELOPMENT INSTITUTE GURGAON**, which comprise the Balance Sheet as at 31<sup>st</sup> March, 2021 and also the Income & Expenditure Account for the year ended 31<sup>st</sup> March, 2021 and notes to the financial statements including summary of the significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements give the true and fair view of the financial position of the entity as at 31<sup>st</sup> March, 2021 and of its financial performance for the year ended in accordance with the applicable Accounting Standards issued by the Institute of Chartered Accountants of India (ICAI).

#### **Basis for Opinion**

We conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India. We are independent of the company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the Financial Statements for the year ended 31<sup>st</sup> March, 2021 and we have fulfilled our other ethical responsibilities in accordance with ICAI's Code of Ethics.

We believe that the audit evidences obtained by us are sufficient and appropriate to provide the basis for our audit opinion.

#### **Responsibility of Management and Those Charged With Governance for the Financial Statements**

The Management is responsible for the preparation of these financial statements that give a true and fair view of the financial position, financial performance of the entity in accordance with the generally acceptable Accounting Principles accepted in India. This responsibility includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error. In preparing the financial statements, management is responsible for



the assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis for accounting unless the management either intends to liquidate the entity or to cease the operations, or has no realistic alternative but to do so.

### **Auditors' Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatements, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the accompanying financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidences that are sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management.
- Conclude on the appropriateness of the Management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Institute to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Statement or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report.

However, future events or conditions may cause the Institute to cease to continue as a going concern.



- Obtain sufficient and appropriate audit evidence regarding the financial statements of the Instituteto express an opinion on the accompanying financial statements.

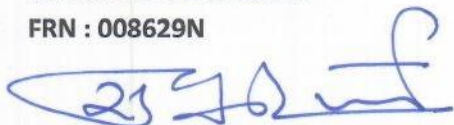
We consider quantitative materiality and qualitative factors in:

- (i) Planning the scope of our audit work and in evaluating the results of our work.
- (ii) Evaluating the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

**For Sunder Sharma & Co.**  
**Chartered Accountants**  
**FRN : 008629N**



**CA Sunder Kumar Sharma**  
**Partner**  
**Membership No.: 087495**  
**UDIN: 21087495AAAADH2377**



**Place: New Delhi**  
**Date: 20/09/2021**

MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON

Balance Sheet as at March 31, 2021

(Amount in Rs.)

As at March 31, 2020	Liabilities	As at March 31, 2021	As at March 31, 2020	Assets	As at March 31, 2021
16,54,05,396	<b>Corpus fund</b> Opening balance Add: Interest income transferred from Income and Expenditure Account	16,74,30,396		<b>Fixed assets</b> Assets funded by grants from IFCI and other agencies (Schedule A) Gross block Less: Accumulated depreciation	15,77,55,269
20,25,000		20,25,000			-12,82,73,146
<b>16,74,30,396</b>		<b>16,94,55,396</b>	<b>3,08,46,841</b>		
1,49,30,22,216	<b>Surplus fund</b> Opening balance Add: Surplus transferred from Income and Expenditure Appropriation Account Less: Transferred to Income and Expenditure Appropriation Account	1,63,59,37,008	1,21,32,15,975	<b>Assets other than those funded from grants</b> (Schedule B) Gross block Less: Accumulated depreciation Add Capital work in progress	1,63,72,61,073
14,29,14,792		6,94,39,209	-54,68,40,440		-64,73,45,698
-		1,68,350	66,63,75,535		98,99,15,375
<b>1,63,59,37,008</b>		<b>1,70,55,44,567</b>	<b>96,74,91,009</b>		<b>1,45,09,890</b>
	<b>Earmarked funds</b>				
2,56,60,00,000	<b>Infrastructure fund</b> Opening balance Add: Surplus transferred from Income and Expenditure Appropriation Account	2,87,60,00,000	2,48,51,97,466	<b>Investments</b> (Schedule C)	2,92,49,94,898
31,00,00,000		17,00,00,000	63,90,37,673		36,02,31,141
<b>2,87,60,00,000</b>		<b>3,04,60,00,000</b>		<b>Current assets, loans and advances</b> (Schedule D) MDI-Murshidabad	<b>1,41,50,06,345</b>
3,24,72,704	<b>Campus and fixed assets fund</b> Opening balance Add: addition during the year Less: Transferred to Income and Expenditure Account	3,10,15,191	1,38,79,26,459		
-		(1,68,350)			
-14,57,513		-13,64,718			
<b>3,10,15,191</b>		<b>2,94,82,123</b>		<b>Carried forward</b>	<b>5,73,41,39,772</b>
<b>4,71,03,82,595</b>	<b>Carried forward</b>	<b>4,95,04,82,086</b>	<b>5,51,04,99,448</b>		



MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON

Balance Sheet as at March 31, 2021 (continued)

		(Amount in Rs.)	
As at	Liabilities	As at	As at
March 31, 2020		March 31, 2020	March 31, 2021
4,71,03,82,595	Brought forward	5,51,04,99,448	5,73,41,39,772
9,55,86,653	Gratuity reserve fund		
98,34,000	Opening balance		11,22,58,230
	Add: Interest income transferred from Income and Expenditure Account		77,19,938
	Add: Contribution for the year		4,81,342
1,32,68,550			
11,86,89,203	Less: Payments made during the year		12,04,59,510
-64,30,973			(1,14,41,371)
11,22,58,230			10,90,18,139
13,19,79,103	Cumulative leave fund		
1,18,73,000	Opening balance		15,45,75,670
	Add: Interest income transferred from Income and Expenditure Account		1,10,31,800
	Add: Contribution for the year		(9,82,972)
2,01,06,635			
16,39,58,738	Less: Payments made during the year		16,46,24,498
-93,83,068			(1,15,22,975)
15,45,75,670			15,31,01,523
4,55,01,437	Other funds (Schedule E)		5,18,34,539
48,77,81,516	Current liabilities and provisions (Schedule F)		46,97,03,489
5,51,04,99,448	Total liabilities	5,51,04,99,448	5,73,41,39,772
	Assets		
	Brought forward		
	Total assets		5,73,41,39,772

Significant accounting policies and notes to Accounts (Schedule G)

For and on behalf of the Board of Governors

(CAO F&A)

(Secretary)

(Director)

This is the Balance Sheet referred to in our report of even date

For Sunder Sharma & Co.  
Chartered Accountants  
FRN.008629N

CA. Sunder Kumar Sharma  
Partner  
Membership No. 087495  
UDIN : 21087495AAADH2377  
Place: New Delhi  
Date: 20/09/2021



**MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON**

**Income and Expenditure Account for the year ended March 31, 2021**

(Amount in Rs.)

Year ended March 31, 2020	Expenditure	Year ended March 31, 2021	Year ended March 31, 2020	Income	Year ended March 31, 2021
29,88,35,147	<b>Programme expenses</b>	30,10,34,567	1,25,61,15,016	Fees from programmes	95,16,11,106
2,52,80,306	Salaries and allowances (Faculty)	5,93,628		Research and technical advisory fees	
5,41,06,554	Traveling and conveyance	22,53,603	9,94,062	Research	14,62,442
13,89,00,259	Boarding and lodging	14,25,79,903	2,29,73,745	Consultancy	2,17,31,914
1,84,57,598	Honorarium to guest faculty	94,99,911		Interest on long term investments (other than earmarked investments)	14,00,04,042
5,59,92,437	Printing and stationery	2,96,96,003	16,14,15,098		
<b>59,15,72,301</b>	Other expenses	<b>48,56,57,515</b>	53,13,001	Interest from banks on fixed deposits, Saving Deposit & interest on Personal Loan to Employee	93,65,582
			2,96,09,200	Interest on earmarked investments	2,74,87,000
	<b>Research and technical advisory services and other activities</b>			Less: Transferred to :	
5,92,837	Research expenses	22,66,894	20,25,000	Corpus fund	20,25,000
1,63,81,656	Consultancy expenses	1,77,76,831	98,34,000	Gratuity reserve fund	77,19,938
<b>1,69,74,493</b>		<b>2,00,43,725</b>	1,18,73,000	Cumulative leave fund	1,10,31,800
			65,625	Meritorious students award fund	65,625
			2,10,000	Raman Munjal endowment fund	2,10,000
			2,62,500	Unspent research grant	2,62,500
			<b>53,39,075</b>		
9,96,11,716	<b>Pay and allowances</b>	10,03,44,856	3,37,750	Profit/Loss on sale of fixed assets	61,72,137
97,43,932	Staff remuneration and allowances	79,13,127			(5,44,352)
47,40,569	Staff welfare expenses	33,12,212			
1,32,68,550	Raman Munjal Chair Expenses	4,81,342	23,23,788	Miscellaneous Income	1,15,83,560
2,01,06,635	Gratuity	(9,82,972)			
<b>14,74,71,402</b>	Contribution to Leave Fund	<b>11,10,68,565</b>			
<b>75,60,18,196</b>	<b>Carried forward</b>	<b>61,67,69,905</b>	<b>1,45,48,11,535</b>	<b>Carried forward</b>	<b>1,14,13,86,431</b>



**MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON**

**Income and Expenditure Account for the year ended March 31, 2021 (continued)**

		(Amount in Rs.)		
Year ended March 31, 2020	Expenditure	Year ended March 31, 2021	Year ended March 31, 2020	Year ended March 31, 2021
<b>75,60,18,196</b>	<b>Brought forward</b>	<b>61,67,69,905</b>	<b>1,45,48,11,535</b>	<b>1,14,13,86,431</b>
17,65,477	<u>Traveling and conveyance</u>	59,45,963		
14,06,510	Board and committee meeting expenses	8,13,646		
99,710	Staff transport	1,44,508		
5,85,357	Repair, maintenance and running cost of Vehicle	3,46,565		
<b>38,57,054</b>	Local conveyance	<b>72,50,682</b>		
7,61,808	<u>Office expenses</u>	7,61,808		
3,19,29,852	Rent	1,67,93,614		
50,136	Electricity and water expenses	70,733		
11,76,933	Postage and telegram	7,71,901		
2,02,546	Printing and stationery	18,94,987		
22,48,144	Staff recruitment expenses	26,39,066		
53,25,447	Telephones expenses	34,97,504		
6,23,952	Corporate publicity	9,10,926		
<b>4,23,18,818</b>	Insurance expenses	<b>2,73,40,539</b>		
3,69,05,121	<u>Repair and maintenance</u>	3,93,95,464		
8,14,030	Repair to building	1,01,131		
30,69,894	Repairs to office equipments	22,29,216		
1,23,56,569	Repair to air conditioners	1,23,41,713		
60,79,768	Watch and ward expenses	56,66,319		
1,31,01,004	Garden maintenance	1,83,50,790		
<b>7,23,26,386</b>	Internet expenses, maintenance of Computer & Software	<b>7,80,84,633</b>		
<b>87,45,20,454</b>	<b>Carried forward</b>	<b>72,94,45,759</b>	<b>1,45,48,11,535</b>	<b>1,14,13,86,431</b>
		<b>Carried forward</b>		



**MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON**

**Income and Expenditure Account for the year ended March 31, 2021 (continued)**

Year ended March 31, 2020	Expenditure	Year ended March 31, 2021	Year ended March 31, 2020	Income	Year ended March 31, 2021
87,45,20,454	<b>Brought forward</b>	72,94,45,759	1,45,48,11,535	<b>Brought forward</b>	1,14,13,86,431
10,56,572	<b>Auditors' remuneration</b>	12,55,529			
<b>10,56,572</b>	Audit fees and other charges	<b>12,55,529</b>			
3,49,71,477	<b>Other expenses</b>	4,12,09,526			
-	Subscription to journals	2,50,714			
16,26,101	MDI journal and bulletin	2,65,000			
1,57,18,569	Miscellaneous expenses	2,13,00,210			
-	Rates and taxes	-			
-	Service Tax paid under VCES	-			
57,76,326	Provision for Doubtful Debts	77,15,226			
<b>5,80,92,473</b>	Legal & professional	<b>7,07,40,676</b>			
	<b>Depreciation</b>				
14,57,513	(Refer note 1 (iii) (c) of Schedule G)	13,64,718			
6,82,64,217	As per Schedule 'A'	10,05,05,258			
6,97,21,730	As per Schedule 'B'	10,18,69,976			
(14,57,513)	Less : Transferred from Campus and Fixed assets fund (As per Schedule 'A')	-13,64,718			
<b>6,82,64,217</b>		<b>10,05,05,258</b>			
45,28,77,819	<b>Balance of income over expenditure before prior period items</b>	23,94,39,209			
14,857	Prior period expense				
(51,830)	Less : Prior period income				
-36,973	Prior period items (net)				
45,29,14,792	<b>Balance of income over expenditure carried to Income and Expenditure Appropriation Account</b>	23,94,39,209			
1,45,48,11,535		1,14,13,86,431	1,45,48,11,535		1,14,13,86,431





**MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON**

**Income and Expenditure Account for the year ended March 31, 2021**

		(Amount in Rs.)			
Year ended March 31, 2020	Expenditure	Year ended March 31, 2021	Year ended March 31, 2020	Income	Year ended March 31, 2021
31,00,00,000	Surplus transferred to Infrastructure fund	17,00,00,000	45,29,14,792	Excess of income over expenditure brought forward from Income and Expenditure Account	23,94,39,209
14,29,14,792	Surplus transferred to surplus fund	6,94,39,209		Transferred from Surplus fund	-
45,29,14,792		23,94,39,209	45,29,14,792		23,94,39,209

Significant accounting policies and notes to Accounts (Schedule G)

For and on behalf of the Board of Governors

*[Signature]*

(CAO F&A)

*[Signature]*  
(Secretary)

*[Signature]*  
(Director)

This is the Balance Sheet referred to in our report of even date

For Sunder Sharma & Co.  
Chartered Accountants  
FRN - 008629N



*[Signature]*

CA. Sunder Kumar Sharma  
Partner

Membership No. 087495  
UDIN : 21067495AARAADH2377  
Place : New Delhi  
Date: 20/09/2021



MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON

Schedules forming part of Accounts

Schedule 'A' - Fixed assets (Assets funded by grants from IFCI and other agencies)

S. No	Description of assets	GROSS BLOCK			ACCUMULATED DEPRECIATION			NET BLOCK	
		As at March 31, 2020	Additions during the year	Disposals/ adjustments during the year	As at March 31, 2021	Charge for the year	On Disposals/ adjustments during the year	As at March 31, 2021	As at March 31, 2020
1	Land	46,61,468	-	-	46,61,468	-	-	46,61,468	46,61,468
2	Buildings	9,62,60,560	-	-	9,62,60,560	12,94,077	-	2,45,87,455	2,58,81,532
3	Furniture and fixtures	99,25,335	-	-	99,25,335	14,392	-	43,177	57,569
4	Air conditioners and coolers	1,10,51,486	-	-	1,10,51,486	21,618	-	86,471	1,08,089
5	Furnishings	21,58,763	-	-	21,58,763	1,541	-	6,162	7,703
6	Typewriters and duplicators	4,49,562	-	-	4,49,562	215	-	861	1,076
7	Library equipment	4,73,735	-	-	4,73,735	254	-	1,015	1,269
8	Books	64,00,935	-	-	64,00,935	23	-	22	45
9	Office equipments	2,64,785	-	-	2,64,785	253	-	1,010	1,263
10	Telephone installations	14,37,389	-	-	14,37,389	9,891	-	39,564	48,455
11	Electrical equipments	1,59,991	-	-	1,59,991	515	-	2,059	2,574
12	Teaching aid equipment	39,92,750	-	-	39,92,750	1,146	-	1,718	2,864
13	Canteen equipment	24,691	-	-	24,691	5	-	20	25
14	Hostel equipment	8,04,863	-	-	8,04,863	531	-	2,123	2,654
15	Electrical installations	12,72,084	-	-	12,72,084	168	-	673	841
16	Electrical installations (internal)	87,26,027	-	-	87,26,027	8,671	-	26,684	33,355
17	Sign boards	54,444	-	-	54,444	31	-	93	124
18	Generators	13,10,524	-	-	13,10,524	585	-	2,341	2,926
19	Colony equipment	13,280	-	-	13,280	2	-	7	9
20	Films	2,72,437	-	-	2,72,437	1	-	1	2
21	Computer	80,40,140	-	-	80,40,140	12,799	-	19,199	31,998
<b>Total</b>		<b>15,77,55,269</b>	-	-	<b>15,77,55,269</b>	<b>13,64,718</b>	-	<b>2,94,82,123</b>	<b>3,08,46,841</b>
<b>Previous Year</b>		<b>15,77,55,269</b>	-	-	<b>15,77,55,269</b>	<b>14,57,513</b>	-	<b>3,08,46,841</b>	<b>3,23,04,354</b>

(Amount in Rs.)



MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON

Schedules forming part of Accounts

Schedule 'B' - Fixed assets (other than from grants)

S. No	Description of assets	GROSS BLOCK			ACCUMULATED DEPRECIATION			NET BLOCK		
		As at March 31, 2020	Additions during the year	Disposals/ adjustments during the year	As at March 31, 2021	Charge for the year	On Disposals/ adjustments during the year	As at March 31, 2021	As at March 31, 2020	
1	Buildings	73,39,12,549	29,94,77,091	-	1,03,33,89,640	4,07,23,718	-	25,96,39,001	77,37,50,939	51,49,97,266
2	Furniture and fixtures	5,86,59,921	1,39,75,309	-	6,96,35,230	62,81,736	-	5,07,90,023	1,88,45,207	1,11,51,634
3	Air conditioners and coolers	3,86,70,783	1,60,77,110	-	5,17,47,893	46,70,770	-	3,30,64,811	1,86,83,082	72,76,742
4	Furnishings	53,18,689	-	-	53,18,689	2,96,544	-	41,32,523	11,86,176	14,82,720
5	Books	6,02,17,092	9,36,937	23,850	6,11,30,179	16,73,237	-	5,94,56,942	16,73,237	24,33,387
6	Office equipment	13,96,959	-	-	13,96,959	58,459	-	11,63,124	2,33,835	2,92,294
7	Telephone installations	67,95,134	60,67,871	33,71,450	94,91,555	7,23,774	-	65,96,460	28,95,085	9,22,448
8	Electrical equipment	69,17,744	4,16,14,997	-	4,85,32,741	89,71,195	-	1,26,47,963	3,58,84,778	32,40,976
9	Teaching aid equipment	2,61,67,877	14,73,230	-	2,76,41,107	42,47,594	-	2,12,68,715	63,71,392	91,45,756
10	Vehicles	17,39,790	-	-	17,39,790	43,828	-	16,06,308	1,31,482	1,75,310
11	Canteen equipment	2,727	-	-	2,727	9	-	2,691	36	45
12	Hostel equipment	77,87,706	37,34,207	-	1,15,21,913	12,46,084	-	65,37,577	49,84,336	24,96,213
13	Sign boards	18,400	-	-	18,400	43	-	18,271	129	172
14	Generators	4,28,98,314	-	-	4,28,98,314	21,68,416	-	3,42,24,649	86,73,665	1,08,42,081
15	Colony equipment	3,40,838	-	-	3,40,838	27,677	-	2,30,131	1,10,707	1,38,384
16	Films	19,43,304	-	-	19,43,304	2,563	-	19,40,742	2,562	5,125
17	Computers (including Software)	14,37,52,331	3,64,98,609	8,76,400	17,93,74,540	2,68,95,280	-	13,90,31,619	4,03,42,921	3,16,15,992
18	Gym equipments	30,81,603	-	-	30,81,603	1,59,802	-	29,21,801	1,59,802	3,19,604
19	Lift	1,28,66,025	84,61,437	-	2,13,27,462	23,14,529	-	1,20,69,347	92,58,115	31,11,207
20	Land (EDC)	6,67,28,179	-	-	6,67,28,179	-	-	-	6,67,28,179	6,67,28,179
		<b>1,21,32,15,975</b>	<b>42,93,16,798</b>	<b>42,71,700</b>	<b>1,63,72,61,073</b>	<b>10,05,05,258</b>	-	<b>64,73,45,698</b>	<b>98,99,15,375</b>	<b>66,63,75,535</b>
	Capital Work in Progress-Building	29,26,18,041	7,03,96,674	36,18,97,698	11,17,017	-	-	-	11,17,017	29,26,18,041
	Capital Work in Progress-Computers	84,97,433	48,95,440	-	1,33,92,873	-	-	-	1,33,92,873	84,97,433
	Capital Work in Progress-AC	-	-	-	-	-	-	-	-	-
	<b>Previous Year</b>	<b>1,14,69,79,975</b>	<b>7,51,25,449</b>	<b>88,89,449</b>	<b>1,21,32,15,975</b>	<b>6,82,64,217</b>	<b>87,46,820</b>	<b>54,60,40,440</b>	<b>66,63,75,535</b>	<b>65,96,56,932</b>
	Previous Year Capital Work in Progress-Building	8,37,44,375	21,27,25,174	38,51,508	29,26,18,041	-	-	-	29,26,18,041	1,54,90,597
	Previous Year Capital Work in Progress-Computers	83,34,239	1,63,194	-	84,97,433	-	-	-	84,97,433	83,34,239
	Previous Year Capital Work in Progress-AC	-	-	-	-	-	-	-	-	-



**MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON**

**Schedules forming part of Accounts**

**Schedule 'C' - Investments**

*(Amount in Rs.)*

As at March 31, 2020	Nos.		As at March 31, 2021
		<b>NON- CURRENT INVESTMENTS</b>	
		<b><u>E A R M A R K E D</u></b>	
		<b>Corpus fund</b>	
		<b>Bonds</b>	
4,00,00,000	40 (40)	9.75% Taxable redeemable non-convertible bonds of Rs.10,00,000 each fully paid of IFCI Limited.(quoted) (1certificates)	4,00,00,000
4,00,00,000	4000 (4000)	10.5% Taxable redeemable non-convertible bonds of Rs.10,000 each fully paid of IFCI Limited.(quoted) (1certificates)	4,00,00,000
<b>8,00,00,000</b>			<b>8,00,00,000</b>
		<b>Gratuity fund</b>	
		<b>Bonds (quoted)</b>	
2,58,00,000	258 (258)	10.5% Taxable redeemable non-convertible bonds of Rs.100,000 each fully paid of IFCI Limited (quoted)	2,58,00,000
-		Fixed Deposit @ 5.40% of UBI	10,05,00,000
10,00,00,000		Fixed Deposit @ 6.75% of PNB	-
<b>12,58,00,000</b>			<b>12,63,00,000</b>
		<b>Cumulative leave fund</b>	
2,26,00,000	2,260 (2260)	10.5% Taxable redeemable non-convertible bonds of Rs.10,000 each fully paid of IFCI Limited.(quoted)	2,26,00,000
1,25,00,000	125 (125)	10.5% Taxable Redeemable non-convertible bonds of Rs.1,00,000 each fully paid of IFCI Limited (quoted)	1,25,00,000
1,00,00,000	10	10.75% Taxable Redeemable non-convertible bonds of IFCI Venture Capital	1,00,00,000
10,00,00,000		Fixed Deposit @ 6.75% of PNB	-
-		Fixed Deposit @ 5.40% of UBI	11,02,00,000
<b>14,51,00,000</b>			<b>15,63,00,000</b>
		<b>Meritorious student award fund</b>	
		<b>Bonds</b>	
4,25,000	43 (43)	10.5% Taxable redeemable non-convertible bonds of IFCI Limited.(Quoted)	4,25,000
2,00,000	2 (2)	10.5% Taxable redeemable non-convertible bonds of Rs.100,000 each fully paid of IFCI Limited (quoted)	2,00,000
<b>6,25,000</b>			<b>6,25,000</b>
<b>35,15,25,000</b>		<b>Carried forward</b>	<b>36,22,25,000</b>



**MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON**

**Schedules forming part of Accounts**

**Schedule 'C' - Investments (continued)**

As at March 31, 2020	Nos.		As at March 31, 2021
<b>35,15,25,000</b>		<b>Brought forward</b>	<b>36,22,25,000</b>
15,000	2 (2)	<b>Employees excellence award fund Bonds (quoted)</b> 10.5% Taxable redeemable non-convertible bonds of IFCI Limited.(Quoted)	15,000
<b>15,000</b>			<b>15,000</b>
20,00,000	200 (200)	<b>Raman Munjal endowment fund Bonds (quoted)</b> 10.5% Taxable redeemable non-convertible bonds of IFCI Limited.(Quoted)	20,00,000
<b>20,00,000</b>			<b>20,00,000</b>
25,00,000	25 (25)	<b>Unspent research grant Bonds (Unquoted)</b> 10.5% Taxable redeemable non-convertible bonds of Rs.100,000 each fully paid of IFCI Limited	25,00,000
<b>25,00,000</b>			<b>25,00,000</b>
		<b><u>OTHERS</u> Bonds</b>	
60,000	60 (60)	10.5% Taxable Redeemable non-convertible bonds of IFCI Limited	60,000
-	20,000	9.35% Tax Free Redeemable non-convertible bonds of IFCI Limited	-
-	6,100	9.35% Tax Free Redeemable non-convertible bonds of IFCI Limited (Earmarked for Research Project)	-
		<b><u>CURRENT INVESTMENTS</u></b>	
		<b>Fixed deposits</b>	
90,97,466	-	Union Bank of India ( FDR for AICTE Purpose & others pledged against Bank Guarantees issued by Bank)	86,94,898
-	-	Fixed Deposit @ 5.40% of UBI	3,98,00,000
-	-	Fixed Deposit @ 5.75% of UBI	10,00,00,000
-	-	Fixed Deposit @ 5.76% of UBI	7,00,00,000
-	-	Fixed Deposit @ 7.40% of HDFC Bank	-
10,00,00,000	-	Fixed Deposit @ 6.80% of PNB	-
15,00,00,000	-	Fixed Deposit @ 6.60% of PNB	-
15,00,00,000	-	Fixed Deposit @ 6.60% of PNB	-
<b>40,91,57,466</b>			<b>21,85,54,898</b>
<b>76,51,97,466</b>		<b>Carried forward</b>	<b>58,52,94,898</b>



MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON

Schedules forming part of Accounts

Schedule 'C' - Investments (continued)

As at March 31, 2020	Nos.		As at March 31, 2021
76,51,97,466		Brought forward	58,52,94,898
		<b>Fixed deposits</b>	
-		Fixed Deposit @ 5.40% of UBI	13,00,00,000
-		Fixed Deposit @ 5.25% of UBI	30,00,00,000
-		Fixed Deposit @ 5.25% of UBI	9,95,00,000
16,00,00,000		Fixed Deposit @ 7.36% of UBI	-
3,00,00,000		Fixed Deposit @ 8.5% of LIC Housing Finance	-
-		Fixed Deposit @ 5.25% of UBI	5,00,00,000
25,00,00,000		Fixed Deposit @ 6.80% of UBI	-
4,00,00,000		Fixed Deposit @ 6.95% of Bank of Baroda	-
14,00,00,000		Fixed Deposit @ 7.35% of Bank of Baroda	-
50,00,00,000		Fixed Deposit @ 7.20% of Bank of Baroda	-
20,00,00,000		Fixed Deposit @ 6.05% of PNB	16,02,00,000
36,02,00,000		Fixed Deposit @ 6.50% of UBI	-
3,98,00,000		Fixed Deposit @ 6.60% of UBI	-
-		Fixed Deposit @ 5.20% of PNB	35,00,00,000
-		Fixed Deposit @ 5.20% of PNB	20,00,00,000
		Fixed Deposit @ 5.20% of PNB	8,00,00,000
		Fixed Deposit @ 5.20% of PNB	6,00,00,000
		Fixed Deposit @ 5.20% of PNB	15,00,00,000
		Fixed Deposit @ 5.25% of PNB	19,00,00,000
		Fixed Deposit @ 5.75% of PNB	7,00,00,000
		Fixed Deposit @ 3.90% of BOB	10,00,00,000
		Fixed Deposit @ 4.35% of BOB	7,00,00,000
		Fixed Deposit @ 5.15% of BOB	13,00,00,000
		Fixed Deposit @ 5.15% of BOB	20,00,00,000
2,48,51,97,466		<b>GRAND TOTAL</b>	<b>2,92,49,94,898</b>



MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON

Schedules forming part of Accounts

Schedule 'D' - Current assets, loans and advances

(Amount in Rs.)

As at March 31, 2020	PARTICULARS	As at March 31, 2021
29,62,423	<b>Stock of paper, stationery and other stores &amp; spares - (At cost)</b> (as certified by the CAO Finance & Accounts of the Institute)	26,18,233
27,08,664	<b>Accumulated expenses on incomplete research projects</b>	
7,39,928	Opening Balance	30,48,848
34,48,592	Add: Expenses incurred during the Year	5,88,100
		36,36,948
(3,99,744)	Less : Transferred to Income and Expenditure Account on account of Completed Projects	(13,60,411)
30,48,848	Closing balance	22,76,537
74,47,358	<b>Accumulated expenses on incomplete consultancy projects</b>	
20,93,051	Opening Balance	65,09,009
95,40,409	Add: Expenses incurred during the Year	83,18,251
		1,48,27,260
-30,31,400	Less : Transferred to Income and Expenditure Account on account of Completed Projects	(83,83,249)
65,09,009	Closing balance	64,44,011
6,79,08,134	<b>Sundry Debtors (Unsecured - considered good)</b>	
52,70,913	Debts exceeding six months	2,91,87,519
7,31,79,047	Other debts	-
11,20,52,785	<b>Interest accrued but not due</b>	2,91,87,519
-	<b>Interest due but not received</b>	10,18,24,200
		23,73,000
1,17,992	<b>Cash and bank balances</b>	
	Cash in hand	17,736
59,90,445	Balances with scheduled banks:	
4,15,925	On savings accounts (including Infrastructure fund)	57,19,908
23,78,00,000	On current accounts	33,920
24,43,24,362	On deposit accounts	10,04,65,000
54,73,937	<b>Amount recoverable in cash or in kind or for value to be received</b>	10,62,36,564
43,75,889	<b>Security deposits</b>	47,95,569
17,44,390	<b>Loans and advances to employees</b>	43,75,889
2,00,48,770	<b>Pre-paid expenses and deferred expenses</b>	9,00,502
16,53,18,212	<b>Tax deducted/Collected at source</b>	2,84,36,708
<b>63,90,37,673</b>	<b>Total</b>	<b>7,07,62,409</b>
		<b>36,02,31,141</b>



**MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON**

**Schedules forming part of Accounts**

**Schedule 'E' - Other funds**

*(Amount in Rs.)*

As at March 31, 2020	PARTICULARS	As at March 31, 2021
	<b>Alumni association fund</b>	
3,58,04,602	Opening balance	3,99,17,903
73,69,000	Add: Contribution received during the year	63,08,000
4,31,73,602		4,62,25,903
-32,55,699	Less: Payments made during the year	(40,523)
3,99,17,903		4,61,85,380
	<b>Meritorious students award fund</b>	
24,24,587	Opening balance	24,90,212
65,625	Add: Interest income transferred from Income and Expenditure Account	65,625
-	Less: Payment made during the year	-
24,90,212		25,55,837
15,000	<b>Employees' excellence award fund</b>	15,000
	<b>Raman Munjal chair endowment fund</b>	
20,78,322	Opening balance	20,78,322
2,10,000	Add: Interest income transferred from Income & Expenditure Account	2,10,000
47,40,569	Add: Allocation against shortfall	33,12,212
70,28,891		56,00,534
-49,50,569	Less: Payments made during the year	-35,22,212
20,78,322		20,78,322
	<b>Corporate membership fund</b>	
10,00,000	Opening balance	10,00,000
-	Less : Transfer to library membership fees	-
10,00,000		10,00,000
<b>4,55,01,437</b>	<b>Total</b>	<b>5,18,34,539</b>





MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON

Schedules forming part of Accounts

Schedule 'F' - Current liabilities and provisions

As at March 31, 2020	PARTICULARS	(Amount in Rs.) As at March 31, 2021
20,10,67,956	Sundry creditors	21,68,02,749
10,21,06,538	Other liabilities	7,13,48,222
		28,81,50,971
1,57,57,056	Accumulated receipts on incomplete research projects	
-	Opening Balance	1,58,91,994
3,29,000	Less: Amount returned during the year	-
1,60,86,056	Add: Amount received during the year	9,33,192
		1,68,25,186
(1,94,062)	Less : Transferred to Income and Expenditure Account on account of Completed Projects	(14,62,442)
1,58,91,994	Closing balance	
		1,53,62,744
1,59,05,078	Accumulated receipts on incomplete consultancy projects	
-	Opening Balance	1,51,97,425
92,69,451	Less: Transferred to Consultancy Projects	-
2,51,74,529	Add: Amount received during the year	2,88,12,159
		4,40,09,584
-99,77,104	Less : Transferred to Income and Expenditure Account on account of Completed Projects	(1,70,62,728)
1,51,97,425	Closing balance	
		2,69,46,856
11,74,49,167	Fees received in advance	
		9,12,97,002
2,62,63,046	Security deposits from participants	
		3,76,19,108
45,09,821	Unspent research grant	
2,62,500	Opening balance	47,72,321
-	Add: Interest earned during the year, transferred from Income & Expenditure Account	2,62,500
-	Add: Transferred from research projects	-
47,72,321	Less: Research expenses	-
		50,34,821
50,33,069	Director's medical relief fund	
		52,91,987
48,77,81,516	<b>Total</b>	<b>46,97,03,489</b>



**MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON**  
**Schedules forming part of the Accounts for the year ended March 31, 2021**

**Schedule – G Significant Accounting Policies and Notes to Accounts**

**1. Significant accounting policies**

**i. Basis of preparation**

The financial statements are prepared under the historical cost convention, on accrual basis, in accordance with Generally Accepted Accounting Principles and to comply with the applicable accounting standards. The accounting policies have been consistently applied by the Institute unless otherwise stated.

**ii. Use of estimates**

The preparation of financial statements in conformity with the generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent liabilities on the date of the financial statements. Actual results could differ from those estimates. Any revision to accounting estimates is recognized in the current and future periods.

**iii. Fixed assets and depreciation**

- a) Fixed assets are stated at cost less accumulated depreciation. Cost of acquisition or construction is inclusive of freight, duties, taxes and other incidental expenses.
- b) Depreciation is provided on written down value method at the rates given below:

<b>Fixed assets</b>	<b>Rate of depreciation</b>
Buildings	5%
Furniture and fixtures	25%
Air conditioners and coolers	20%
Furnishings	20%
Typewriters and duplicators	20%
Library equipment	20%
Books	50%
Office equipment	20%
Telephone installations	20%
Electrical equipment	20%
Teaching aid equipment	40%
Vehicles	25%
Canteen equipment	20%
Hostel equipment	20%
Electrical installation and electrical installation (Internal)	20%
Sign boards	25%
Generators	20%
Colony equipment	20%
Films	50%
Computers, Servers & IT installations including Software	40%
Gym equipment	50%
Lifts	20%

These rates are indicative of expected useful lives of the assets. Assets costing less than Rs. 5,000/- are directly charged to Income & Expenditure Account. Assets funded by grants from IFCI and other agencies are credited to Campus and Fixed Assets fund and depreciation on such assets are debited to the fund.



**MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON**  
**Schedules forming part of the Accounts for the year ended March 31, 2021**

**Schedule – G Significant Accounting Policies and Notes to Accounts**

- c) In respect of additions to fixed assets made during the year, depreciation is provided for the full year and in respect of sale/disposal of fixed assets, no depreciation is provided for in the year of sale / disposal.

**iv. Investments**

Investments that are readily realizable and intended to be held for not more than a year are classified as current investments. All other investments are classified as long-term investments.

Current investments are carried at lower of cost and fair value determined on an individual investment basis. Long-term investments are carried at cost; however, provision for diminution in value, other than temporary, is made.

Profit / loss on sale of investments are computed with reference to their average cost.

**v. Inventories**

Stock of paper, stationery and other stores & spares is valued at cost. Cost is determined on a weighted average basis.

**vi. Revenue recognition**

Revenue is recognized as under:

- a) Fees from programs on an accrual basis.
- b) Research and technical advisory fees in the year of completion of the projects on the basis of the completed service contract method on acceptance of services by the client.
- c) Interest on investments in deposits, bonds and saving bank balances on a time proportion basis.

**vii. Accounting for grants related to specific fixed assets**

Grants related to depreciable fixed assets are recognized in the Income and Expenditure Account over the useful life of the assets to which they relate.

**viii. Employee Benefits**

*Gratuity*

Gratuity is a post employment benefit and is in the nature of defined benefit plan. The liability recognized in the balance sheet in respect of gratuity is the present value of the defined benefit obligation as at the balance sheet date together with adjustments for unrecognized actuarial gains or losses.

The defined benefit/ obligation is calculated at the balance sheet date by an independent actuary using projected unit credit method. The actuarial gains or losses arising from past experience and Change in actuary assumptions are charged or credited to in the Income and Expenditure Account. The payment of gratuity is made as per the provisions of the Gratuity Act, 1972.



**MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON**  
**Schedules forming part of the Accounts for the year ended March 31, 2021**

**Schedule – G Significant Accounting Policies and Notes to Accounts**

*Provident fund*

Contribution towards provident fund is a post employment benefit and is in the nature of defined contribution plan is charged to the income and expenditure account on accrual basis.

*Compensated absences/ contribution to leave fund*

Liability in respect of compensated absences becoming due and expected to be availed more than one year after the balance sheet date is estimated on the basis of an actuarial valuation performed by an independent actuary using the projected unit credit method as on March 31, 2021.

**ix. Foreign exchange transactions**

*Initial recognition*

Foreign currency transactions are recorded in the reporting currency, by applying to the foreign currency amount the exchange rate between the reporting currency and the foreign currency at the date of the transaction.

*Conversion*

Foreign currency monetary items are reported using the closing rate. Non-monetary items which are carried in terms of historical cost denominated in a foreign currency are reported using the exchange rate at the date of the transaction; and non-monetary items which are carried at fair value or other similar valuation denominated in a foreign currency are reported using the exchange rates that existed when the values were determined.

*Exchange differences*

Exchange differences arising on the settlement of monetary items or on reporting Institute monetary items at rates different from those at which they were initially recorded during the year, or reported in previous financial statements, are recognized as income or as expenses in the year in which they arise.

**x. Income and expenditure of earmarked funds**

- a) Donations/Capital grants are directly credited to the earmarked/general funds. Other income (including interest on earmarked funds) is routed through the Income and Expenditure Account and credited to respective earmarked fund. Expenditure relating to earmarked funds is directly charged to such funds.
- b) As per the directions of Board, 25% of the income from investments of additional corpus of Rs. 8 crores received from IFCI vide letter No.PAD/45 (ii)/94-446 dated 3<sup>rd</sup> January, 1994 is transferred to the Corpus Fund of the Institute.



**MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON**  
Schedules forming part of the Accounts for the year ended March 31, 2021

**Schedule – G Significant Accounting Policies and Notes to Accounts**

**xi. Contingent liabilities**

The Institute makes a provision when there is a present obligation as a result of a past event where the outflow of economic resources is probable and a reliable estimate of the amount of the obligation can be made. A disclosure is made for a contingent liability when there is a:

- possible obligation, the existence of which will be confirmed by the occurrence/non-occurrence of one or more uncertain events, not fully within the control of the Institute;
- present obligation, where it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation;
- Present obligation, where a reliable estimate cannot be made.

**2. Notes to Accounts**

**i. Contingent liabilities (Amount in Rs)**

Particulars	2020-21	2019-20
a) Income tax matters	-	-
b) Claims against the Institute not acknowledged as debts	-	-

The Institute has complied with all the conditions laid down for the purposes of Section 12A of the Income Tax Act, 1961 and the Institute has already got favorable orders in previous years on the similar grounds, no provision for aforesaid income tax demand has been made in the books of accounts.

**ii. Foreign Exchange Fluctuation**

The Institute has incurred Rs. 83,21,155/- toward exchange fluctuation, the same has been mentioned as Honorarium to Guest Faculty under the head program expenses in Income and Expenditure A/c.

**iii. Valuation for Gratuity and Compensated absence**

During the year ended March 31, 2021 the actuarial valuation for Gratuity and Compensated absence has been done with the following assumptions -

Particulars	Gratuity	Compensated absence
Discount rate (previous year)	6.80% (6.79%)	6.80% (6.79%)
Rate of increase in compensation levels (previous year)	6.50% (6.50%)	6.50% (6.50%)
Expected rate of return on plan assets (previous year)	6.80% (6.79%)	6.80% (6.79%)



**MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON**  
**Schedules forming part of the Accounts for the year ended March 31, 2021**

**Schedule – G Significant Accounting Policies and Notes to Accounts**

**iv. Funds accumulated or set apart u/s 11 (2) of the Income Tax Act, 1961**

During the previous financial year 2015-16, 2016-17, 2017-18, 2018-19 & 2019-20 the Institute has set apart, as an earmarked funds, a sum of Rs. 17,00,00,000/-, Rs. 25,00,00,000/-, 20,00,00,000/-, Rs. 47,00,00,000/- & 31,00,00,000/- respectively in compliance under section 11(2) of the Income Tax Act, 1961 for purposes of leveraging infrastructural facilities at Gurgaon and Construction of Murshidabad Campus. As specified under section 11 (2) (b) of the Income Tax Act, 1961, the aforesaid earmarked funds have been invested in the forms or modes specified in section 11 (5) of the Income Tax Act, 1961 by way of deposit in a separate bank account.

**Further, during the current financial year 2020-21, the Institute has set apart a sum of Rs 17,00,00,000/- for aforesaid earmarked fund under section 11 (2) of the Income Tax Act, 1961 for the purposes of "Re-development of Campus, Replacement/ Refurbishing of Buildings including Lecture Halls, augmenting the residential facilities for students and employees of the Institute and General improvement of Infrastructure at its Campuses" to be spent in the following years. The aforesaid earmarked fund is yet to be invested or deposited in the forms or modes specified in section 11 (5) of the Income Tax Act, 1961 as on the date of balance sheet as specified under section 11 (2) (b) of the Income Tax Act, 1961.**

**v. Income Tax Refunds**

During the financial year 2020-21, the Income tax department has had released the following refunds-

- ❖ For A.Y 2017-18, a total of Rs.2,96,14,630/- including Rs.31,72,990/- on account of Interest on 21.05.2020.
- ❖ For A.Y 2019-20, a total of Rs.6,30,84,780/- including Rs.41,27,039/- on account of Interest on 26.05.2020.
- ❖ For A.Y 2018-19, a total of Rs.2,56,80,410/- including Rs.23,34,580/- on account of Interest on 24.08.2020

**vi. Land for campus at Gurgaon**

The Institute has a land amounting to Rs. 46.61 lakhs purchased in 1975-76. The EDC amounting to Rs 667.28 lakh has been paid up till date and the title deed of the same has been registered in the name of the Institute on 04<sup>th</sup> July, 2017.

vii. There are no amounts which are required to be reported / provided under the provisions of Micro, Small and Medium Enterprises Act 2006.

viii. All Account Receivables & Payables are subject Reconciliation & Confirmation.

ix. Previous year figures have been regrouped / rearranged wherever considered necessary.

